



9M Ecosystem Partnership Programme

**Long-Term Value • Shared
Growth • Aligned Future**

This programme is not designed for short-term optimization.

It is for people who choose to stand inside an ecosystem
and grow with its long-term value formation.

9M

2D

Most financial conversations start with one question:
“What is the return?”

But sustainable financial ecosystems always begin with
a different one:
“Where does the cash flow come from?”

**Because incentives can attract attention,
but only real business structures survive cycles.**

This programme starts from that reality.



What History Has Already Proven?

Across decades and markets, the most resilient financial platforms share the same foundation:

Payments • Accounts • Exchanges

It is validated by global leaders:



Market Value for Proven Global Leaders

VISA	~\$666 B
PayPal	~\$58.6 B
Revolut	~\$66 B
7WISE	~\$45 B (private)
C	~\$12.6 B

Different eras. Different regions. The same underlying logic.



Why 9M Is at a Real Turning Point?

9M entered the market through AI-driven trading and achieved two milestones that most platforms never reach:

- A stable, continuously operating technical system
- Over 240,000 real users worldwide

**These are not starting conditions.
They are prerequisites.**

That is why 9M is no longer asking:
“How do we launch another product?”

But instead:
“How do we build a real financial business?”



240,000 Users: More Than a Number

This user base is:

- Global and multi-regional
- Built through long-term participation, not airdrops
- Supported by real trust networks

In payments and exchange businesses, user scale is not a vanity metric.

It directly determines:

**Lower Acquisition Cost • Faster
Conversion • Stronger Network Effects**

This is commercialization power.



Community as a Structural Advantage

From the beginning, 9M's growth has been community-driven:

- Leaders promote real usage
- Trust accelerates adoption
- Data comes from real behavior

This creates a natural advantage for:

- Payment products
- Card issuance
- Exchange liquidity growth

**Community here is not marketing.
It is infrastructure.**



Introducing the Partnership Programme

The 9M Ecosystem Partnership Programme is not an investment product and not a bonus system.

It is a structured mechanism designed to:

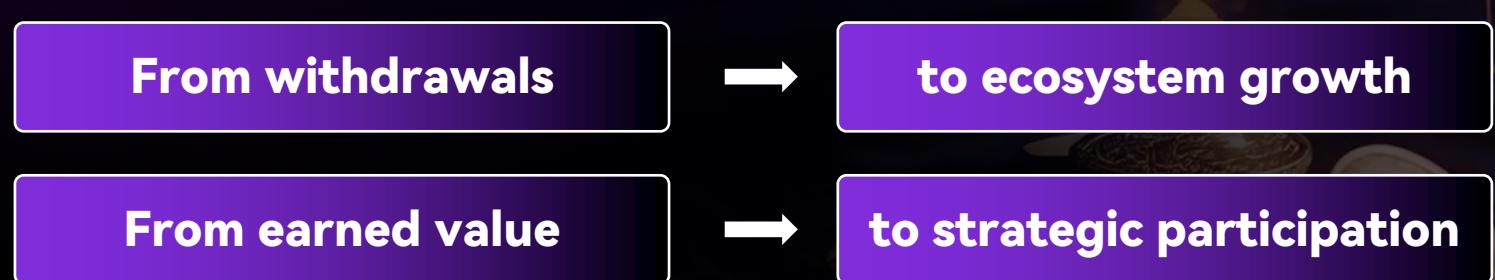
- Expand 9M's global business infrastructure
- Generate real commercial revenue
- Share long-term ecosystem value with contributors

This is the first time 9M systematically opens real commercial profit sharing to the community.



Behavior Guidance: A Shift in Participation Logic

Before talking about returns, we need to talk about behavior.



Withdrawal value is natural.
But ecosystems are built through value circulation.

As the ecosystem grows, participant behavior becomes part of the structure itself.



Participation Structure & Weighting Logic

Automatic Participation by Level

User Level	Automatic Subscription Ratio
V3	5%
V4	10%
V5	20%
V6	30%
V7	30%
V8	40%
V9	40%

Participation

A tier-based proportion of VIP rewards is automatically allocated to the Partnership Programme, with the remainder retained as personal liquidity.

Participation is automatically enabled.
No action required. No application needed.

Participants seeking greater exposure may increase their allocation via the 9M AI App.

Core Principle

Deeper contributors are aligned with greater early-stage participation weight.

Operational Guidance

There is no requirement for immediate withdrawals.

Participation is determined based on accumulated earned value, allowing existing results to continue participating in the ecosystem's next growth phase.

Example

Total accumulated value: **\$100,000**

- → \$20,000 allocated to the Partnership Programme
- → \$80,000 remains available as personal liquidity

Important Clarification

This does not represent additional capital input.

It reflects earned value being seamlessly carried forward into the next ecosystem growth cycle.



Capital Deployment & Distribution Framework

All contributions are deployed into core commercial sectors:

- Global payment infrastructure
- Exchange ecosystem revenues
- Web3 & FinTech strategic equity

Distribution Framework

- Six-month distribution cycles
- Based on real commercial revenue
- Stable · Transparent · Long-Term

50% of distributable commercial profits allocated to the Partnership Programme.

Distribution Formula

Individual Distribution = (Individual Weighted Equity ÷ Total Weighted Equity of All Users) × Distribution Amount

- Contribution Amount + Participation Duration = Weight
- No single day determines results
- Distribution reflects cumulative contribution across the entire cycle



Commercial Fee Structure & Revenue Transparency

Where does the money actually come from?

Core revenue sources include:

- Trading fees (Spot & Futures)
- Card transaction & processing fees
- Cross-border FX & settlement margins
- B2B & enterprise payment services
- Exchange ecosystem service fees

These are industry-aligned, real commercial fees.

No artificial yield.
No hidden mechanisms.



9M Visa Card: A Core Revenue Engine

Crypto Card is not designed as a standalone feature.

It is the gateway to daily financial behavior:

- Spending
- Transfers
- FX settlement
- Merchant payments

Payments create recurring, real-world cash flow and form the foundation of every long-term financial ecosystem.





Why Payments Can Outscale Trading

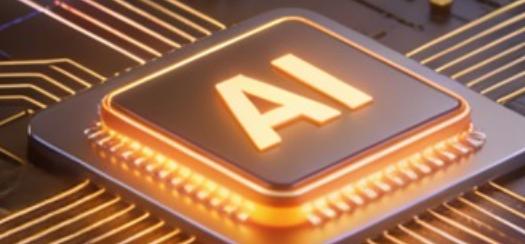
Trading is cyclical.

Payments are continuous.

As card usage grows:

- Transaction frequency increases
- Revenue stabilizes
- Capital stays within the ecosystem

This is why payment-driven platforms often achieve stronger long-term sustainability than trading-only models.



9M Exchange: A Second Growth Curve

At the exchange level, 9M has already completed approximately 80% of core infrastructure development:

- 2025-generation exchange architecture
- Built by a top-tier global exchange technology team
- An extension of mature systems, not a zero-start project

Liquidity is not created overnight. But once it forms, revenue follows.

Exchange Trading Fee Benchmark (Based on CMC Volume)

Exchange	CMC Rank (spot)	24h Trading Volume (CMC)	Annual Volume ≈ 24h × 365	Estimated Annual Fee (0.1%)	Data Source
 BINANCE	1	\$7,975,346,633	~\$2.91T	~\$2.91B	CoinMarketCap Binance 24h Volume
 KUCOIN	8	\$2,473,347,553	~\$903B	~\$903M	CoinMarketCap KuCoin 24h Volume
 LBANK	17	\$2,334,770,097	~\$852B	~\$852M	CoinMarketCap Lbank 24h Volume
 CoinW	27	\$1,671,370,619	~\$610B	~\$610M	CoinMarketCap CoinW 24h Volume

* Source: CoinMarketCap (CMC) 24h trading volume data.

* Annual fee estimates calculated using 24h volume × 365 × 0.1% (industry-standard average fee assumption).

* Figures are indicative and used for ecosystem-scale illustration.

Strategic Partnerships & Long-Term Vision

The Partnership Programme aligns with long-term capital development:

- Strategic partnerships across payments, exchanges, Web3, and FinTech
- Early-stage ecosystem participation linked to equity-based initiatives
- A structured pathway toward future listing and IPO readiness

Early contributors are not just participants.
They are structurally aligned with long-term ecosystem value.



Why This Is an Early Window?

Three conditions remain early:

- Crypto Card scaling
- Exchange revenue release
- Partnership Programme total capacity

As the ecosystem grows from hundreds of thousands toward millions of users, this positioning window will not repeat.



Act Now

The ecosystem is already moving.

The decision is positioning, not timing.

If you are V3 and above, you already qualify.

Position Early
Participate Deliberately
Grow with the Ecosystem



Thank You

Thank you for standing inside the formation of the 9M Ecosystem.

This is not about short-term results.
It is about being in the right position as a global financial ecosystem takes shape.

